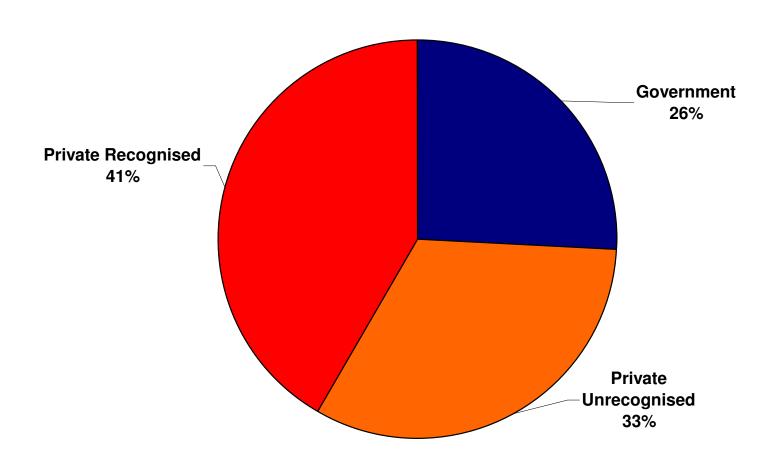
Private schools in emerging countries: An example for Europe? James Tooley,

Brussels, 4th February 2013



The (Minimum) Reality

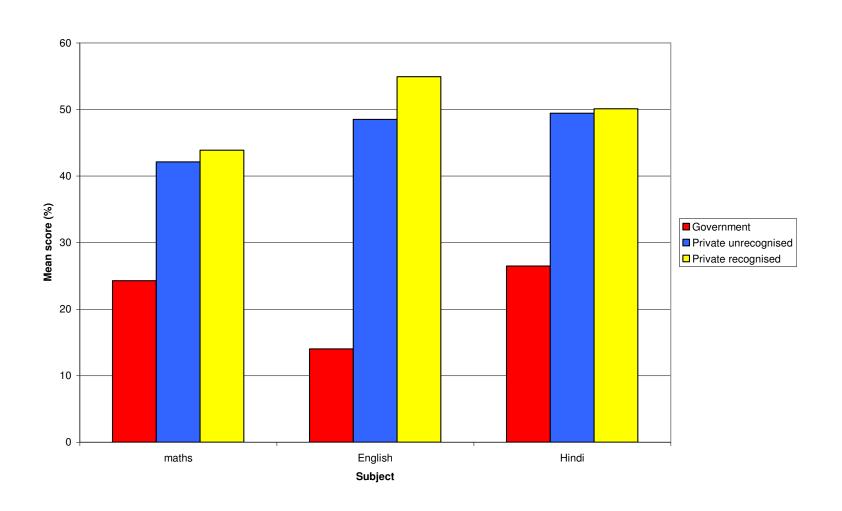
Lagos State, Nigeria % of pupils



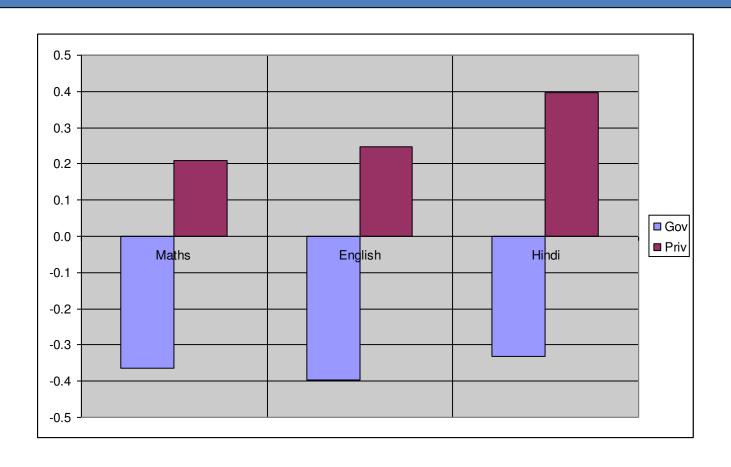
Survey of 24,000 children



Delhi –raw scores



Predicted scores for average child, Delhi



From zero to 12,000 in 3 years



Building the education model



Getting the business model right



A sustainable, scalable business



Local knowledge leads to innovation

Pay-as-you-learn.
This innovation extends access.











Innovations for management



Implications for Europe?

- Get rid of preconceptions about private education:
 - Private education serves some of the world's poorest people
 - It is not elitist
 - It can serve social justice
 - The supply side responds to demand
- Private is better than public, even after controlling for background.

- Catalogue the advantages of private over public education:
 - Real Accountability (through fees)
 - Real Innovation (can bring down costs, extend access and improve quality)
 - Chains of schools can emerge, solving information problems, and enabling investment in R&D, knowledge sharing